

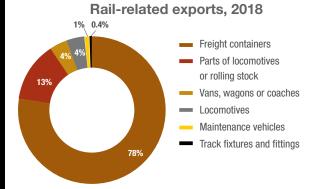
**Investing in South Africa's Railway Industry** 

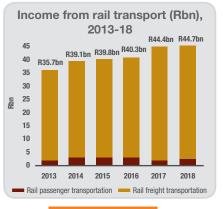




### Rail in South Africa

- South Africa's railway network is the domain of state-owned Transnet Freight Rail and the Passenger Rail Agency of South Africa (PRASA).
- Transnet Freight Rail is the largest railroad and heavy hauler in Southern Africa, with approximately 21 000km of rail network, of which about 1 500km are heavy haul lines. Its rail infrastructure represents about 80% of Africa's total.
- > Over the last five years, approximately 220 million tonnes of freight was transported by rail per year. On average, rail accounts for 25% of total freight movements in South Africa.
- PRASA is responsible for most of the passenger rail services in the country. It owns a 2 280km rail network and has access to Transnet's freight network.
- In 2018, more than 20 million passenger trips per month were made by rail.
- In 2018, South Africa exported more than US\$200m of railway-related goods, reflecting its manufacturing competitiveness in the sector.
- An estimated 100 local companies and a number of international players are involved in the railway industry.





South Africa accounts for

80%

of Africa's rail infrastructure

US\$200m

in rail-related exports in 2018

# Why invest?

# Major investment drive

Over the past six years, Transnet's capital investments averaged close to R30bn per year. Over the next 30 years, Transnet plans to invest R167bn in rail infrastructure and R283bn in rolling stock infrastructure.

### US\$157m



# Competitive manufacturing capabilities

South Africa has globally competitive engineering capabilities. Transnet Engineering is a leading supplier of rolling stock (including heavy freight wagons) to the rest of the African continent. The subsidiary of Transnet produces 4 500 wagons per year with coal, iron ore and manganese wagons being among its flagship products.

### Fleet Renewal Programme

PRASA intends to procure 1 200 new trains consisting of up to 7 224 rolling stock over a 20-year period. The first 600 trains are expected to be delivered by 2025 at a cost of R58bn. The remaining trains will be procured between 2025 and 2035. Given the 65% local content requirement, this programme is expected to create attractive opportunities for local manufacturing.

1200 new trains by 2035

# Established supply chain

South Africa is well endowed with natural resources including iron ore and manganese. The ready access to raw materials has led to the development of a metal fabrication industry that is capable of supply inputs such as steel and speciality alloys into the railway manufacturing sector.



Close to
R30bn
capex per
year



# Robust sector growth

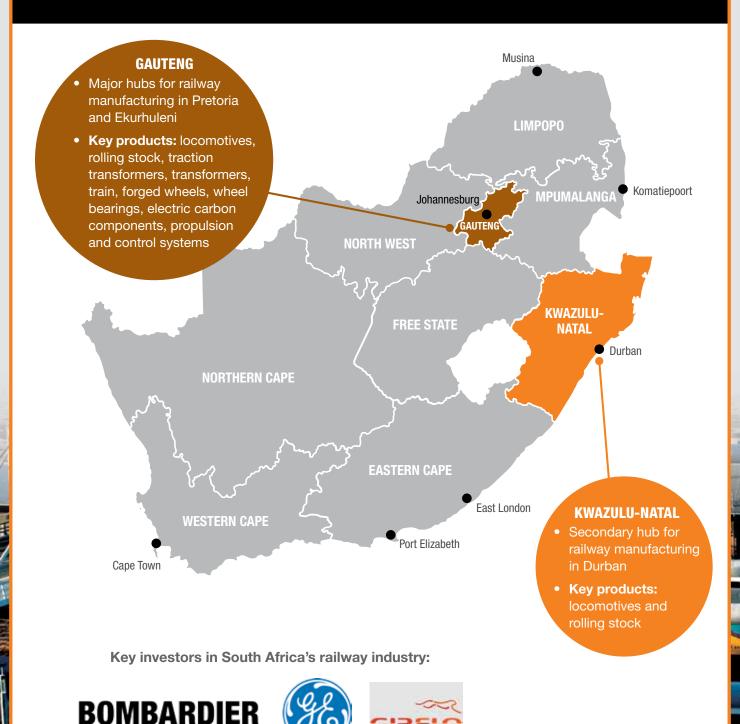
Between 2008 and 2018,
rail transport income increased by
more than 9% annually, outperforming
income growth in the road transport
sector. Expected increases in the
production of bulk commodities
such as coal, iron ore and
manganese will continue
to drive demand for
rail freight.

9% annual growth in rail transport income



### Where to invest?

- > Transnet Freight and PRASA operate the most extensive rail networks in the country, connecting all provinces, and connecting South Africa to the rest of the region.
- > Metrorail's rail network services the major metropole areas in Gauteng, KwaZulu-Natal, Eastern Cape and Western Cape. Metrorail is a division of PRASA.
- > Shosholoza Meyl, a division of PRASA, connects Johannesburg to Cape Town, Port Elizabeth, East London, Durban, Komatipoort and Musina.
- > The Gautrain, Africa's first high-speed urban train, connects Pretoria and Johannesburg to OR Tambo International Airport.
- > Local and international railway-related manufacturers are concentrated mostly in Gauteng, as well as in KwaZulu-Natal.



# What support exists?

> Given the sector's strong contribution to overall economic growth and its spill-over effects to other sectors, the South African government is committed to creating an enabling environment for both local and international investors in the sector.



### **Critical Infrastructure Programme (CIP)**

The CIP is a cost-sharing incentive available to approved applicants or infrastructure projects. Infrastructure is deemed "critical" to the investment if the investment would not take place without it, or if the investment would not operate optimally.



### **Downstream** Steel Industry **Competitiveness Fund** (Dscif)

The Industrial Development Corporation's Dscif provides quasi equity and loans for activities such as upgrades of plant machinery and equipment, capacity expansion of existing plants, process improvements, working capital, industry quality certification and development/testing of prototypes.



### **Transnet Enterprise Development Hub**

with other government entities, offers business development and support Supplier Database registration and queries Hub programme.



### Skills **Development**

Transnet's awardwinning School of Engineering offers a range of accredited training and skills programmes for the railway and engineering sector.

# 1st in 2015:

Transnet Engineering's Durban facility became the first fabricator in the Southern Hemisphere to be certified to the highest level of EN/ISO 15085-2.



In February, the Gautrain, Africa's first high-speed urban train, made its maiden public passenger trip.

# What are the opportunities?

> In addition to rolling stock and rail infrastructure development driven by government procurement, the supply of raw materials, parts, components and services provides attractive opportunities for local and foreign investors.

### Key opportunities in the railway value chain include:

- Bulk cars and dedicated rolling fleets
- Railway parts and components
- **Advanced materials**
- Smart signalling and operations automation
- Refurbishment and maintenance services
- Security equipment
- Route design and network planning services
- · Automatic/smart fare collection systems
- Rolling stock depot design services
- Train station re-design and upgrade services
- Components: use of composites

## How to invest?

### **Opportunity** identification

- Conduct feasibility study for your product or service
- 2 Evaluate outcome of feasibility study
- Take investment decision
- Decide on investment strategy in order to best align to the market opportunity

#### Go ahead



**Location** identification

# Investment preparation

- Decide on geographic location most suitable for investment
- Consult property specialists, real estate agents to identify suitable offices for operations
- Conduct site visits of suitable locations

# Investment execution

- Acquire/lease site, rent office space
- Apply for municipal services (e.g. water, electricity)



Resourcing requirements (HR, capital,

finance, IT)

- Consult with HR/ recruitment agencies about staff requirements
- Determine immigration requirements
- Determine funding model (e.g. self-funding, debt, equity)
- Consult with IT systems providers

- Conduct interviews, hire staff
- Apply for work permits for expatriate staff
  - Open a bank account
  - Apply for finance
  - Set-up IT infrastructure/ systems



Compliance and legal affairs

- Determine corporate structure
- Determine licensing and permit requirements
  - Consult with labour lawyers
- Consult with InvestSA to identify eligibility for incentives, skills and other support initiatives
- Register company
- Apply for licenses and permits
- Apply for National Level Incentives Schemes, Skills and Other Support Programmes

InvestSA ready to assist



# Key contacts for more information

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Research partner | Deloitte.



